



EARNINGS HIGHLIGHTS

FIRST QUARTER 2026 RESULTS

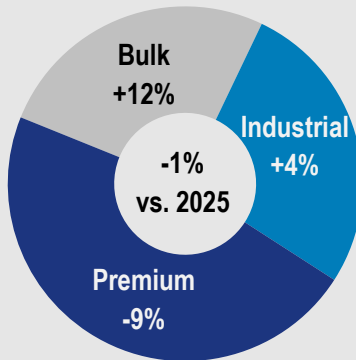
\$2.87

Earnings per Share
+6% vs. 2025

\$2.5 B

Operating Income
+4% vs. 2025

1Q 2026 Volumes



60.5%

Operating Ratio
-0.2 points vs. 2025

\$631 M

YTD Free Cash Flow
+\$163 M vs. 2025

Key Performance Metrics

1Q 2026 vs. 1Q 2025

Freight Car Velocity

235

↑ 9%

Freight Car Terminal Dwell

19.7

↓ 11%

Locomotive Productivity

144

↑ 6%

Service Performance Index
Intermodal

98

↑ 4 pts

Service Performance Index
Manifest

98

↑ 5 pts

Workforce Productivity

1,163

↑ 7%

Train Length 9,746 ft

+3% vs. 1Q 2025
(Max on Route)

Fuel Consumption Rate

-4% vs. 1Q 2025

Safety Performance

Improvement in
Personal Injury & Derailments

Building a Sustainable Future 2030

Environmental, Social, and Governance

Female Representation
Goal 11%
Current 4.8% (as of 3/31/2026)

Minority Representation
Goal 40%
Current 34.4% (as of 3/31/2026)

50.4% Scope 1 and 2 absolute reduction by 2030 based on 2018 baseline